



**AGENDA PAPERS FOR
SCRUTINY COMMITTEE MEETING**

Date: Wednesday, 30 October 2013

Time: 6.30 pm

Place: Rooms 2&3, Trafford Town Hall, Talbot Road, Stretford M32 0TH

A G E N D A	PART I	Pages
1.	ATTENDANCES	
	To note attendances, including Officers, and any apologies for absence.	
2.	MINUTES	
	To receive and, if so determined, to agree as a correct record the Minutes of previous meetings:	
	(a) Minutes of the Meeting held on 17th July 2013	1 - 6
	(b) Minutes of the Special Meeting held on 17th July 2013	7 - 10
3.	DECLARATIONS OF INTEREST	
	Members to give notice of any interest and the nature of that interest relating to any item on the agenda in accordance with the adopted Code of Conduct.	
4.	EXECUTIVE RESPONSE TO THE SCRUTINY REVIEW OF THE COMMUNITY ASSET FRAMEWORK	11 - 26
	To receive a report of the Executive Member for Economic Growth and Prosperity.	

[Note: The Executive Member and Corporate Director will be in attendance.]

5. **EXECUTIVE RESPONSE TO BUDGET SCRUTINY 2013/14 RECOMMENDATIONS** To Follow

To receive a report of the Executive Member for Finance and Director of Finance.

6. **EXECUTIVE RESPONSE TO THE SCRUTINY REVIEW OF INVESTMENT IN STREETLIGHTING** To Follow

To receive a report of the Executive Member for Highways and Environment.

7. **EXECUTIVE RESPONSE TO THE SCRUTINY REVIEW OF DOORSTEP CRIME** 27 - 30

To receive a report of the Executive Member for Highways and Environment.

8. **SAFER TRAFFORD PARTNERSHIP UPDATE** 31 - 64

To consider a report of the Strategic Manager, Crime and Antisocial Behaviour.

9. **OVERVIEW AND SCRUTINY REVIEW OF THE EXECUTIVE'S DRAFT BUDGET PROPOSALS FOR 2014-15 - PROCESS UPDATE** 65 - 68

To consider a report of the Democratic Services Manager.

10. **UPDATE ON TOPIC GROUPS**

To receive oral updates from the Topic Group Chairmen on the progress of the reviews undertaken by Topic Groups.

11. **URGENT BUSINESS (IF ANY)**

Any other item or items (not likely to disclose "exempt information") which, by reason of special circumstances (to be specified), the Chairman of the meeting is of the opinion should be considered at this meeting as a matter of urgency.

12. **EXCLUSION RESOLUTION (REMAINING ITEMS)**

Motion (Which may be amended as Members think fit):

That the public be excluded from this meeting during consideration of the remaining items on the agenda, because of the likelihood of disclosure of "exempt information" which falls within one or more descriptive category or categories of the Local Government Act 1972, Schedule 12A, as amended by The Local Government (Access to Information) (Variation) Order 2006, and specified on the agenda item or report relating to each such item respectively.

THERESA GRANT
Chief Executive

Scrutiny Committee - Wednesday, 30 October 2013

Membership of the Committee

Councillors B. Shaw (Chairman), M. Cordingley (Vice-Chairman), S. Adshead, R. Bowker, C. Candish, R Chilton, Mrs. P. Dixon, A. Duffield, D. Higgins, J.R. Reilly, D. Western and J. Lloyd (ex-Officio)

Further Information

For help, advice and information about this meeting please contact:

J. Maloney, Senior Democratic Services Officer,

Tel: 0161 912 4298

Email: joseph.maloney@trafford.gov.uk

This agenda was issued on **Tuesday, 22 October 2013** by the Legal and Democratic Services Section, Trafford Council, Trafford Town Hall, Talbot Road, Stretford M32 0TH.

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SCRUTINY COMMITTEE

17 JULY 2013

PRESENT :

Councillor Shaw (In the Chair),
Councillors Adshead, Bowker, Candish, Chilton, Cordingley, Mrs. Dixon, Duffield, Higgins, John Reilly and D. Western; Councillor Lloyd (ex officio Member of the Committee); and Mr. D. Kitchen and Ms. D. Haddad (Education Co-Opted Members).

In Attendance

Senior Democratic Services Officer (J.M.J. Maloney),
Democratic Services Officer (H. Mitchell),
Chief Executive (T. Grant) (item 43),
Joint Director, Children, Young People and Families (Social Care) (C. Ramsden) (item 44).

ALSO PRESENT: Councillors Colledge (item 43), Brophy, Bruer-Morris, Holden, Procter, S. Taylor and Wilkinson.

APOLOGIES

Apologies for absence were received from Ms. Gallagher and Goodstadt.

38. NOTING OF THE CHAIRMAN AND VICE CHAIRMAN FOR 2013/14

RESOLVED – That it be noted that Councillors Shaw and Cordingley had been appointed by Council at its meeting on 22nd May as Chairman and Vice-Chairman respectively of this committee for the municipal year 2013/14.

39. TERMS OF REFERENCE

RESOLVED – That the Terms of Reference for this committee, as agreed by Council at its meeting on 22nd May, be noted.

40. MEMBERSHIP OF THE COMMITTEE

RESOLVED – That the Membership of this committee, as appointed by Council at its meeting on 22nd May, be noted.

41. MINUTES

RESOLVED – That the Minutes of the Meetings held on 2nd April and 5th May be approved as correct records and signed by the Chairman.

42. DECLARATIONS OF INTEREST

No declarations were made by Members.

43. REVIEW OF ACHIEVEMENTS 2012-13, INTRODUCTION TO NEW CORPORATE PRIORITIES AND ANNUAL DELIVERY PLAN 2014-15

The Leader of the Council and Chief Executive were in attendance to introduce a report which provided a review of the Council's achievements during 2012/13, and introduced the new Corporate Priorities and Annual Delivery Plan (ADP) for 2013/14, to inform the development of the Scrutiny work programme.

The Leader drew attention to a number of significant operational changes which had already been implemented, and achievements notwithstanding the challenging financial context. These included the introduction of a new payroll system, the renovation of the Town Hall, enhanced links across the community, the Council's contribution to the Olympics, work in the various localities and strengthening of the Local Strategic Partnership, town centre redevelopments, on which the experience from Altrincham was being rolled out to other areas, and success in recruiting numbers of new apprentices. Whilst changes to priorities made benchmarking with previous years more difficult, current performance monitoring was showing good performance, notable within the Council's efficiency programme and with Council Tax collection rates. In view of the current and projected challenging financial climate, the Corporate Priorities had been refreshed to reflect this. The intention was to re-shape the Council, working with communities and with businesses, to enable it to continue to deliver its priorities with an emphasis on a partnership approach and a mixed economy.

An opportunity was provided for Members to ask questions on the presentation. This led to a wide-ranging discussion which centred on: progress against a number of specific performance indicators; the potential impact on services, public expectations, Council Tax levels and the Council's staff, of reducing levels of discretionary funding; scope for demand management, technological innovation and more streamlined working with partners to enhance operational efficiency; the extent to which funding reductions could be mitigated by implementation of a new operating model and / or democratic structure for the Council; the scope for enhancing both local and regional collaboration amongst partners to secure efficiencies and economies of scale; the possibility to support funding by appropriate pump-priming, securing regional grants and private sector contributions via Infrastructure Levy, etc.; and plans for further works in town centres.

In concluding the discussion, the Chairman thanked the Leader and Chief Executive for their presentation, indicating that it would be of assistance to Scrutiny in developing its work programme. In turn the Leader welcomed the opportunity to engage with Scrutiny in developing the Council's challenging agenda, and suggested that there were a number of areas in which its input could potentially be beneficial, including the forthcoming Waste and Parking Services contracts.

RESOLVED: That the content of the presentation, the issues raised by Members and potential implications for the Scrutiny Work Programme be noted.

*Scrutiny Committee (17.7.13)***44. OUTCOME OF THE LOCAL GOVERNMENT ASSOCIATION'S PEER REVIEW OF SAFEGUARDING**

The Joint Director, Children, Young People and Families (Social Care) was in attendance to brief the Committee on the outcomes from the Safeguarding Peer Review which had been undertaken in February 2013. The service had found the review beneficial, and its findings reflected the service's own assessment of its strengths and areas for further work. The Committee received for information the feedback letter and summary supplied by the Local Government Association, and the Joint Director introduced key features of the detailed action plan which the service had compiled in response. The Chairman thanked the Joint Director for the detailed summary, and it was agreed that, if any Member of the Committee had further queries, or wished for any additional information, they were at liberty to approach the Joint Director directly, outside the meeting.

RESOLVED:

- (1) That the content of the report and presentation be noted.
- (2) That Members refer any further queries or information requests directly to the Joint Director, Children, Young People and Families (Social Care).

45. APPROACH TO BUDGET SCRUTINY 2014-15

The Democratic Services Officer introduced a report seeking to secure agreement from the Committee on an approach to Budget Scrutiny, based on feedback from Scrutiny Members and other key stakeholders. In discussion it was agreed that the approach in the previous year had been reasonably effective, and did not require significant amendment. A number of observations were, however, made. Previous scrutiny was based on the various Council directorates, and, given the change to their structure in the interim, it was agreed that further consideration was required to ensure that this remained appropriate and practicable. The previous practice of an initial "scene-setting" briefing from the Executive Member for Finance and Director of Finance was strongly supported. It was also noted that there had been some imbalance of numbers across the various Scrutiny review groups in previous years, and that this should be borne in mind for the forthcoming exercise. Subject to these observations, the recommendations set out in the report were supported. In discussion, Members agreed that they would wish to revisit the outcomes from the previous budget scrutiny exercise, and that feedback should accordingly be brought to a forthcoming meeting.

RESOLVED:

- (1) That the content of the report be noted.
- (2) That, subject to the observations now made by the Committee, the recommendations for budget scrutiny s set out in the report be endorsed.
- (3) That feedback from the previous budget scrutiny exercise be brought to a forthcoming meeting.

46. DRAFT SCRUTINY COMMITTEE WORK PROGRAMME 2013-14

The Democratic Services Officer presented a report which set out the current position on the Committee's proposed work programme for the current year, and sought views from Members on possible additions to be included, either for the full Committee's attention or for referral to a topic group. Members were advised of the process which had been introduced to ensure that any project selected for scrutiny would be likely to secure deliverable outcomes, and the Chairman noted that there was always a need to retain a degree of flexibility in the programme to accommodate significant but unforeseen matters arising.

In this light the Committee noted a number of provisional suggestions from Members about areas of potential interest. These included: supplementary work on the existing Community Assets project; Housing Availability / Social Landlords (which linked closely to an existing reserve project); possible issues arising from the presentation by the Leader of the Council and Chief Executive on Corporate Priorities and the Annual Delivery Plan; and a range of issues within the field of schools and education. On the latter, it was noted that a liaison meeting with the Corporate Director might be beneficial, to review her Directorate's business plan and identify where Scrutiny input might best be targeted.

RESOLVED:

- (1) That the content of the report be noted.
- (2) That the officers make arrangements to review the work programme in the light of Members' observations.

47. TOPIC GROUP B: OUTCOME OF THE COMMUNITY ASSET FRAMEWORK REVIEW

Councillor Reilly introduced this item, informing the Committee of the work the topic group had undertaken, and the letter which had been sent to the Executive Member, setting out the Group's conclusions. It was reported that the Executive Member and Corporate Director had acknowledged the input from Scrutiny, and that the Executive would take the group's findings into account in developing its approach to the management of Community Assets.

RESOLVED: That the content of the report be noted and welcomed.

48. TOPIC GROUP B: OUTCOME OF THE REVIEW OF INVESTMENT IN STREETLIGHTING

Councillor Reilly introduced this item, informing the Committee of the work the topic group had undertaken, which had included being provided with a Health Impact Assessment, and thanked Members of the Group for helping to undertake this review in a very timely fashion. The Group's observations had been forwarded by letter to the Executive Member, and it was understood that that the Executive was keen to take on board the issues raised. The Chairman thanked the topic

Scrutiny Committee (17.7.13)

group for its input, and noted that the Committee would look forward to developments as the Executive took forward its consideration of this issue.

RESOLVED: That the content of the report be noted and welcomed.

49. UPDATE FROM THE TOPIC GROUP CHAIRMEN

In addition to the reports already received earlier in the meeting, Councillor Chilton advised the Committee of the conclusion of his topic group's review of Doorstep Crime, whose outcomes had been presented to the Executive. An initial response had been received, and a formal response was due to follow in due course. The group was intending to commence its next review, into cycling in the borough, shortly; and Councillor Chilton requested that any potentially interested members contact him with a view to participation.

RESOLVED:

- (1) That the content of the report be report be noted and welcomed.
- (2) That any Members interested in participating in the forthcoming review of cycling advise Councillor Chilton accordingly.

50. URGENT BUSINESS (IF ANY)

(a) Overview and Scrutiny Annual Impact Report 2012/13

[Note: The Chairman agreed that this item be considered as Urgent Business in order to allow the report to be finalised in time for prompt referral to Council.]

Members were invited to consider a tabled draft of the Annual Impact Report, which was to be presented to Council in due course. It was requested that any comments be forwarded to the officers by 26th July at the latest, and the Committee agreed that authority to finalise the text in consequence be delegated to the Democratic Services Manager in consultation with the Chairman and Vice-Chairman of this Committee.

RESOLVED:

- (1) That the content of the report be noted.
- (2) That any comments by Members be forwarded to the officers by 26th July at the latest, and that authority to finalise the text of the report be delegated to the Democratic Services Manager in consultation with the Chairman and Vice-Chairman.

The meeting commenced at 5.30 pm and finished at 7.45 pm

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SCRUTINY COMMITTEE

17 JULY 2013

PRESENT:

Councillor Shaw (In the Chair),
Councillors Adshead, Bowker, Candish, Chilton, Cordingley, Mrs. Dixon, Duffield, Higgins, John Reilly and D. Western; and Councillor Lloyd (ex officio Member of the Committee).

In Attendance

Director of Legal and Democratic Services (J. Le Fevre),
Senior Democratic Services Officer (J.M.J. Maloney),
Corporate Director, Environment, Transport and Operations (P. Molyneux),
Head of Public Protection (I. Veitch).

ALSO PRESENT: Councillor A. Mitchell.

50. DECLARATIONS OF INTEREST

No declarations were made by Members.

51. URGENT BUSINESS (IF ANY)

(a) Call-In of Executive Decision E/24.06.13/9 – End of Parking Services and Environmental Enforcement Review Consultation Report, Including Proposals for Future Service Delivery

[Note: The Chairman agreed to the consideration of this item as Urgent Business in order to allow the call-in to be dealt with within the constitutional deadline for doing so.]

The Chairman opened the meeting, setting out for information the nature and purpose of a call-in meeting, and noting that the stated reasons for call-in of the Executive's decision, and a response by the Executive, was before the Committee to inform its consideration. The Executive Member for Highways and Environment was also in attendance to respond to the Committee's enquiries.

On behalf of the Councillors requesting call-in of the decision, Councillor Cordingley expanded briefly on the rationale for the call-in and the perceived problems with the decision, indicating a wish that it be reconsidered in the broader context of the Council's town centre working.

The Chairman set out the two options generally available to the Committee. These were to take no further action, or to refer the decision back to the Executive, which would then need to consider within a very brief period of time. This latter option would not allow the Executive significant time for any potential revision of proposals, and also would remove any opportunity for Scrutiny further to consider the matter.

Scrutiny Committee

In this light, the Chairman advised that he wished to seek the Committee's view on an alternative course of action, namely that it not uphold the call-in request, but work with the Executive outside this meeting to reconsider the decision (which with the agreement of the Executive would not be implemented at this stage) with a view to exploring whether a mutually acceptable course of action could be found.

The Committee expressed broad agreement that this would be a beneficial course of action. On behalf of the Executive, Councillor Mitchell commented that, whilst he felt that the Executive's response to the call-in issues was robust, consideration of the call-in had raised questions regarding whether the rationale for the Executive's decision had been sufficiently clear. In this light he was content to delay the decision, to allow the further consideration of the issues which was now proposed, and the exploration of additional possibilities.

It was moved and seconded that the call-in request be not upheld, but that the Committee work with the Executive outside this meeting to reconsider the decision (which would not now be implemented at this stage) with a view to exploring whether a mutually acceptable course of action could be found.

The motion was put to the vote and unanimously declared carried.

Following on from this decision, it was agreed that Councillor John Reilly would convene and chair a Scrutiny topic group to undertake this work. Interested Members were to contact him, though the determination of the appropriate maximum size for the group would be a matter for the chairman's discretion. The group would be requested to bring forward suggestions to inform the Executive's subsequent reconsideration of this decision.

Councillor Mitchell thanked the Committee for this outcome, indicating that he would be happy to work with the Committee as proposed. In order to facilitate this, he would welcome a summary of topics on which the Committee would wish him to focus his attention.

In conclusion, the Chairman thanked all involved for their participation, and clarified for the benefit of those members of the public present the significance of the Committee's decision.

Resolved:

- (1) That the Committee and Executive work on this issue as set out above.
- (2) That Councillor John Reilly convene and chair a Scrutiny topic group to undertake this work
- (3) That Members interested in participating in the group contact Councillor Reilly.
- (4) That the topic group be requested to bring forward suggestions to inform the Executive's subsequent reconsideration of this decision.

Scrutiny Committee

The meeting commenced at 7.50 pm and finished at 8.18 pm.

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TRAFFORD COUNCIL

Report to: Scrutiny Committee

Date: 30th October 2013

Report for: Information

Report of: Executive Member for Economic Growth and Prosperity

Report Title

Community Asset Framework

Summary

The report summarises the approach to implementation set out in the previous report to the Scrutiny Topic Group and the report approved at Executive on the 24th June 2013.

Recommendation(s)

To note the contents of this report and progress made to date.

Contact person for access to background papers and further information:

Name: Andy Prideaux, Head of Property and Development

Extension: 4264

Attachments:

Appendix i Rent Grant Questionnaire

Appendix ii Update list of Council property assets

Appendix iii Revised Community Right to Bid procedure

1.0 Background

1.1. Following the Scrutiny Topic Group meeting on 16th May 2013, the draft Community Asset Report was approved at the Executive meeting on 24th June 2013. Since then Officers have been implementing the agreed proposals and progress to date is detailed below. The programme of work is now in the implementation stage and the first tranche of agreements are progressing well.

2.0 Rent Grant Review

- 2.1 All Rent Grants (26 in total) awarded by the Council have been identified, and a questionnaire (copy attached) is currently being sent to groups / organisations currently receiving a rent grant. Groups will be asked to respond promptly to the questionnaire and it is proposed that 4 weeks should be sufficient for this. Once all questionnaires are returned, a summary will be prepared with recommendations regarding the future of rent grant awards to organisations.

3.0 Staff Resourcing

- 3.1 A recommendation made by the Scrutiny Topic Group concerned consideration of the necessary staff resourcing required to carry out negotiations for regularising property agreements, and whether there were sufficient resources in place to carry out the review.
- 3.2 Resourcing arrangements for the Asset Strategy are currently being reviewed and if necessary a business case will be put together regarding the possible employment of additional staff on fixed term contracts to assist with regularising the property agreements. Once the negotiations and the relevant documentation is completed, less officer time will be needed to oversee these properties.
- 3.3 The project plan indicated that the programme should be completed by the end of March 2015 and this is still the intention.

4.0 Exceptions policy

- 4.1 Whilst it is the intention that Voluntary and Community groups will accept responsibility for the running and maintenance costs of the buildings they occupy, it is accepted that there will be groups who will not be able to enter into such agreements.
- 4.2 Each case is being looked at individually, and where appropriate and subject to approval, exceptions may be made whereby the Council retain liability for repairs or other associated costs. This would be subject to the occupier making a contribution based on their ability to fund. Other options such as “tapering” the costs of repairs over several years will also be considered.

5.0 Regularising voluntary and community sector agreements

- 5.1 An updated list of property assets occupied by sports clubs, community and voluntary organisations, allotments societies and charities is attached to this report.
- 5.2 The indicative timescales for consideration of transfers/regularising agreements in the original Council Asset Strategy report suggested that buildings where agreements are in place, but the occupants are holding over, would be prioritised. However, after further review of the risks and issues, officers recommend that negotiations should be prioritised for buildings that incur considerable running costs (maintenance / repairs / rates and utility costs) in

order to minimise budget pressures. The properties highlighted with a 1 in appendix (ii) will be prioritised first.

- 5.3 Where more than one group is based in a property, the occupiers have been listed and split to highlight the number of agreements that need to be reviewed / negotiated.
- 5.4 The audit of Council premises as part of the move to Corporate Landlord may result in the identification of further agreements that will need to be negotiated and, therefore, added to the property asset list.
- 5.5 The Community Asset Policy will be reviewed in January 2014 to evaluate its effectiveness, and the intention is that all agreements will be in place by March 2015.
- 5.6 Whilst some agreements have been satisfactorily concluded, it should be borne in mind that other negotiations still in progress may prove sensitive or difficult, due to the expectations placed on groups to accept responsibility for running costs and maintenance.
- 5.7 As part of the review process, the purposes for which the premises are being used will be checked. All new agreements will contain provisions to restrict these uses to those approved by Trafford Council ensuring that they are properly governed.

6.0 Negotiations in progress

The following are examples of on-going negotiations:-

- 6.1 Davyhulme Youth Centre – discussions are being held with an interested party, “Away Days”, who are looking to take over the building but will continue to allow the Youth Service to occupy the premises.
- 6.2 Sale West Development / Community Centre – discussions are being held about the possible Community Asset / Transfer of the property. A feasibility study for the centre has recently been completed and options are:
 - § To do minimal works
 - § Carry out a full refurbishment of the existing building
 - § Build a new community centre although funding has not yet been identified for this.

 - § If the decision is made to go with the latter option then the transfer will not be completed within the timeframe included in the project plan.
- 6.3 Partington Youth Centre – research is being carried out by Pulse Generation (Part of Thrive Trafford) about the proposed transfer of the building to be used for Social Enterprises within the Partington area.
- 6.4 Broome House – this property is currently occupied by Blusci and a meeting has been arranged in late October to discuss the potential of the premises.

- 6.5 Shawe Hall Community Centre – Legal have been instructed to complete a lease renewal to the community association for this property.
- 6.6 Ashton Park – Officers have met with local Ward Councillors to discuss the possibility of the transfer of the pavilions and bowling greens in the park. Running costs have been provided for the Friends of Ashton Park to consider.
- 6.7 Delamere Toy Library – terms for a 2-year lease, amending the existing lease arrangements have been put forward to the tenants. There are issues with trying to get the tenant to pay for all utility costs for the premises.
- 6.8 Dawlish Road Scout Hut – Negotiations are complete and instructions are being prepared for Legal Services.
- 6.9 Urmston Library – meeting to be held with Citizens Advice, Trafford about a lease of part of the premises, which is to include a contribution towards running costs.
- 6.10 Walkden Gardens Scout Hut – discussions being held with the tenant regarding a proposed change of use for the premises.
- 6.11 Leisure Trust – the properties leased and managed by the Trafford Community Leisure Trust are currently being reviewed separately and have, therefore, not been considered as part of this report.
- 6.12 Allotments – there are a number of allotments within Trafford that are managed by Trafford Council’s Allotment Officer. The rents received from the tenants of the managed allotments more than cover the maintenance and running costs of the sites and it is proposed that the Council continue with this arrangement and will review it every 12 months.

7.0 Negotiations Completed

7.1 Bowfell House

7.2 73 Chapel Road

7.3 13 Washway Road

7.4 Park House

These properties were included in the original property list providing accommodation for voluntary organisations. The properties have been declared surplus and are listed in the Land Sales Programme for disposal. The voluntary organisations currently occupying Bowfell House and Park House are moving into private accommodation. Citizens Advice Trafford, who occupy both 73 Chapel Road and 13 Washway Road are moving into Sale Waterside and a requirement to complete an agreement for their occupation at Waterside has been added to the original list, which was attached to the June Executive Report..

8.0 Equality & Diversity Impact Assessments

- 8.1 An analysis of those premises and groups whose activities and changes to the agreements may have an impact on equalities is being carried out. An appropriate Equalities Impact Assessment will be carried out where appropriate, reflecting the individual circumstances of those groups and their activities

9.0 Community Right to Bid Update

- 9.1 The Community Right to Bid procedure has been adjusted to provide for more member involvement. This has been approved by the Executive Member for EGP, in conjunction with the Corporate Director for EGP and the Director of Legal and Democratic Services under delegated authority. A copy of the procedure is attached as appendix (iii).
- 9.2 Since the first nomination, there have been several enquiries received from members of the public about making a nomination of a property but no formal applications have been received.

Consultation

Ward members are consulted on individual cases and, where appropriate, the views of the Local Community Groups such as Thrive, Pulse and BluSci are also sought on the overarching strategy. These groups are supportive and consideration is being given to how they can be involved on the process.

In addition, the relevant service areas within the Council have also been consulted.

Reasons for Recommendation(s)

To ensure that Scrutiny Committee is kept up to date with progress in relation to the programme for Community Assets which was approved by the Executive in June 2013.

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Appendix (i)



Rent Grant Questionnaire for 2014/15

		Comments or response
1.	Name of organisation / club etc	
2.	Name and address of Chairman	
3.	Land or property to which Lease and rent grant relates to	
4.	Company and Charity Number	
5.	Last two years accounts enclosed (balance sheet and profit and loss)	Enclose the accounts
6.	Enclosed current Membership Rules and schedule of current Membership rates ?	Enclose the Rules and rates
7.	List of members' names and postcodes attached ?	Attach a separate list of members / postcodes. Specify the number of members and those members living in Trafford
8.	Confirmation that facilities are open to non-members	
9.	Indication of (%) split of income between subscription income and other sources	
10.	Affiliations to national or local organisations for the purpose of developing high quality services to the public	
11.	Facilities compliant with Disability Discrimination Act 1995	
12.	Council objectives met :- § Increase the safety of individuals and communities § Improve care, support and health outcomes for vulnerable adults, older people and informal carers	Please briefly state how at least two of the objectives are met

	<p>§ Improve access, timeliness and standards of customer service</p> <p>§ Imrpove awareness of Trafford as a place to live, work and visit</p> <p>§ Support local business and regeneration</p> <p>§ Improve access to skills development for the world of work</p> <p>§ Improve outcomes for all children and young people</p> <p>§ Improve the cleanliness and sustainability of the local environment and the condition of the highway network</p> <p>§ Support diversity and promote equal access to facilities</p> <p>§ Improve access to sports, arts and leisure activities</p> <p>§ Improve our use of available resources (time, staff, money, premises)</p>	
13.	<p>Describe how you actively encourage participation by young people, older age groups (over 50) persons with disabilities, unwaged persons</p>	
14.	<p>Describe how rent grant is used in the development of the Group or organisation (or state what activities would most likely be at risk if you did not receive rent grant)</p>	

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TRAFFORD COUNCIL

DELEGATED EXECUTIVE MEMBER DECISION REPORT

Report to: Executive Member for EGP
Date: 18 October 2013
Report for: Decision
Report of: Corporate Director EGP and Director of Legal and Democratic Services

Report Title

Revision to the process for determining nominations to list assets of community value under the terms of the Localism Act 2011

Summary

Following the determination of the first nomination received by the Council for the listing of an asset as an Asset of Community Value (ACV) the council's process for determining such nominations has been reviewed and it is recommended that the decision making process and the review procedure is adjusted as set out below

Recommendation(s)

That the establishment of a Member Panel is agreed as set out in this report in order to consider and determine nominations to list premises as assets of community value in accordance with the Localism Act 2011

Contact person for access to background papers and further information:

Name: Jane Le Fevre
Extension: 4215

Background Papers - None

Implications:

Relationship to Corporate Priorities	
Financial	None
Legal Implications:	<i>Under the terms of the Localism Act 2011 authorities are required to agree a process for the consideration and determination of nominations of assets as assets of community value</i>
Equality/Diversity Implications	None
Sustainability Implications	None
Staffing/E-Government/Asset Management Implications	None
Risk Management Implications	None
Health & Wellbeing Implications	None
Health and Safety Implications	None

1.0 Background

Following the determination of the first nomination received by the Council for the listing an asset as an Asset of Community Value (ACV) the Council process for determining such nominations has been reviewed and it is recommended that the decision making process and the review procedure is adjusted as set out below.

2.0 Current process

- 2.1 The current process was set out in the report on Community Assets which was approved by the Executive in June 2013. However, the published decision in relation to process is as follows:-

“That it be noted that the agreement of a process of decision making and review of applications for Community Right to Bid had been delegated to the Executive Member for Economic Growth and Prosperity in conjunction with the Corporate Director for Economic Growth and Prosperity and Acting Director of Legal and Democratic Services”.

- 2.2 The process originally agreed upon required that any application to list premises as an Asset of Community Value would be considered by the Strategic Lands Group (SLG), chaired by the Corporate Director for Economic Growth and Prosperity.
- 2.3 This group is made up of officers from across the Council, including the Corporate Director ET&O, Deputy Corporate Director Communities Families and Wellbeing, Director of Environment, Head of Growth, Head of Planning, Director of Legal and Democratic Services, Head of Service Education Strategic Support, Strategic Manager, Culture and Sport, Sustainability and Greenspace Strategy Manager, Asset Manager, Strategic Manager Neighbourhoods and Communities, the Acting Head of Procurement and the Libraries Manager. As such it was felt that the Group covered all areas which would relevant to the consideration of such nominations.
- 2.4 SLG were required to decide whether in their opinion the asset satisfied the criteria for listing, which turn upon whether the current use of the asset furthers the social wellbeing and interests of the local community. There is currently no provision for member involvement other than that the relevant Ward members are notified of a nomination within their area and are given the opportunity to comment on it.
- 2.5 If approved the asset is listed and the owner is notified of the decision and may then seek a review of that decision. The review body suggested in the report to Executive

is the Executive Member (EGP),the Corporate Director (EGP) and the Director of Legal and Democratic Services.

2.6 If rejected, the building is placed on the list of rejected assets.

3.0 Concerns identified in relation to the current process

- 3.1** There is nothing in the legislation or the supporting regulations and guidance which sets out how authorities should manage the decision making process to be followed when considering a nomination from a community body. The regulations do however specify that any review requested by an owner of an asset which has been listed must be carried out by a senior officer of the council who has not been previously involved in the decision making process in relation to the asset.
- 3.2** Based upon the experience of dealing with the nomination relating to MUFC's Old Trafford Ground, it was felt that the process which had been agreed was not suited to dealing with large or sensitive nominations where there were strong competing interests involved. It is therefore recommended that the decision making process should be modified.
- 3.3** The key concern with regard to the current process is that, other than the referral of the nominations to local members, there is no provision for member involvement in deciding whether or not the asset should be listed. It is however considered that there is still a role for SLG in the consideration of nominations.

4 Proposed Process

- 4.1** It is proposed therefore that nominations will in the first instance be referred to the SLG. There will still be a referral of the nomination to ward members for their comments and these will be reported to the SLG.
- 4.2** The SLG will consider the nomination and all supporting information and any relevant representations and objections. The SLG will then determine whether to recommend that the nomination should be agreed or rejected. They will then prepare a report to a Members panel, chaired by the Executive Member (EGP) who will consider the matter in the light of the report and who will be responsible for determining whether the asset should be listed.
- 4.3** It is suggested that a panel of six members, chaired as indicated above, is established. The panel should be constituted: - 4 Conservative; two Labour; and 1 Lib. Dem, with the Chairman having a casting vote in the event of there being no majority on any matter. The three group leaders will be asked to nominate members to be included in this standing panel. In the event that the numbers of nominations received makes this too onerous for the members nominated to deal with all nominations within a reasonable time scale, it would be possible to seek further nominations from the group leaders, but the overall aim will be to try to maintain consistency in relation to the decision makers.
- 4.4** The panel will be supported by a Legal Officer who will attend and will provide advice if required.

4.5 In accordance with the regulations reviews of decisions should be carried out by a senior officer of the Council.

Other Options

The revised approach has been proposed following a review of the existing procedures with a view to including more Member involvement in the decision making process. Consideration has been given to the procedures established in other authorities. It would appear that there is no consistency of approach, with a wide range of different models being employed. This proposed arrangement offers the detailed consideration of the nomination by officers from across the Council and full consideration by elected members who will also have access to the representations of the local members and to legal advice in relation to the nomination and the process.

Consultation

The original delegation from the Executive in relation to this matter required that there be consultation between the Executive Member for EGP, the Corporate Director for EGP and the Director of Legal and Democratic Services. That consultation has occurred.

Reasons for Recommendation

To ensure that the council has in place a robust procedure for the determination of nominations to list assets as assets of community value made in accordance with the terms of the Localism Act 2011

Finance Officer Clearance *(type in initials)*... ID.....
Legal Officer Clearance *(type in initials)*... JL.....

[CORPORATE] DIRECTOR'S SIGNATURE *(electronic)*.....HJ.....
To confirm that the Financial and Legal Implications have been considered and the Corporate Director has cleared the report prior to issuing to the Executive Member for decision.

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TRAFFORD COUNCIL

Report to: Scrutiny Committee
Date: 30th October 2013
Report of: Executive Member for Highways and Environment

Report Title

Update in response to the Scrutiny Topic Group Report on Doorstep Crime

Summary

This report sets out the Executive's response to recommendations of the Scrutiny Topic Group which were formally referred to Executive on 24th June 2013.

Recommendation(s)

That the content of the report be noted.

Contact person for access to background papers and further information:

Name: Graeme Levy
Extension: 3811

Background Papers: None

Background

Purpose

The purpose of this report is to provide an update on progress following the Scrutiny Topic Group's report into Doorstep Crime in June 2013. For context the original recommendations are included below followed by an update on progress in implementing these recommendations.

The Topic Group's conclusions and recommendations were based around a number of themes:

- Prevention
- Intelligence and Enforcement
- Trusted trader Scheme
- Victims

Prevention

As a result of evidence gathered, the Topic Group recommended that an increase in iCAN membership would significantly improve levels of awareness and resilience to doorstep crime in the community. However, the Group felt that iCAN, as a service, needs to be more user-friendly. Currently, a form has to be completed and returned and Members felt that an opportunity existed to streamline processes such as electronic registration to support an increase in Membership.

The Topic Group was disappointed to see that, at the time of writing, only 26 Members had signed up to the Scheme, despite reminders, and felt that all Members of Council should receive such alerts.

Additionally, the Topic Group felt that as part of the preventative agenda, householders should be provided with cards to deter cold callers which could be placed on front doors and support householders to say "no" to doing business on the doorstep. Whilst resources are finite, the Topic Group suggested that the most vulnerable of Trafford residents should be provided with these.

Recommendation 1: That Trading Standards work with the Communications Team to make registration for the iCAN system simpler and more accessible.

Update – Following recent changes to devolving website content management to service level, staff in Trading Standards have acquired the necessary training and have devised an online registration form that will be uploaded to the website soon. This will make things easier and quicker for some potential members to join the iCan scheme, though it is recognised that many of the "core" target audience are not internet users and will still want the option of returning a paper copy of the registration form.

Recommendation 2: That Trading Standards work with partners to consider the preparation and dissemination of small cards to be placed on the front doors of residents to deter doorstep traders.

Update – To assist in fully implementing this recommendation Trading Standards have submitted a bid to Trafford Housing Trust for financial support to expand this initiative. If successful this will fund the printing and distribution of a much greater number of these cards and stickers than would otherwise be possible.

Intelligence and Enforcement

The Topic Group acknowledged the different methods used to address doorstep crime in the Borough and felt that the balance between prevention, intelligence, enforcement and service improvement was appropriate.

However, members recognised that there was a need to ensure that active enforcement using available intelligence is done as regularly as possible. As a result Inspector Burgess offered further resources in relation to future Rogue Trader Days that will also be supported by Trading Standards staff.

Recommendation 3: That Trading Standards work with the Police to maximise the number of Rogue Trader Days within the Borough.

Update – Trading Standards have continued to prioritise this area of work at a time of many competing demands on the service. In the four months since the report was finalised four Rogue Trader Action Days have been conducted, in conjunction with Greater Manchester Police and other partners. In addition to this, Rapid Responses to Doorstep crime incidents have been mounted by Trading Standards, supported by GMP, on eleven different occasions to support vulnerable residents targeted by rogue traders. Information about the iCan scheme is now also included in burglary packs delivered by GMP to help to prevent repeat burglaries.

Trusted Trader Scheme

The Topic Group established that there were subtle differences between the two Trusted Trader lists operated by Age UK and Trafford Care and Repair. Members agreed that it would be helpful to ensure a degree of uniformity in the ways in which the lists were used and the approach to monitoring the quality of work undertaken. The Topic Group felt that there was an opportunity for Trafford Trading Standards to work with Age UK in particular in order to support the organisation to enhance their scheme without the need for extra resources.

Recommendation 4: That Trafford Trading Standards work with Age UK to provide direct support in order to enhance their current Trusted Trader Scheme.

Update – Trading Standards have continued to develop closer working with Age UK on a number of fronts, including referring potential businesses to their Trusted Trader Scheme, particularly in trade sectors with existing gaps in provision, such as roofers. In addition joint work has taken place in raising awareness of Doorstep Crime issues through a number of projects, including Age UK's free electric blanket testing initiative, joint talks to targeted groups and work supporting people with dementia problems.

Conclusion

It is recognised that the problems of Doorstep Crime are not going to be eliminated. What is achievable however is that all those with a role to play, join forces and work in partnership, as effectively as possible, to help raise awareness to prevent crime and provide support to victims when it's needed. It is felt that there has been a positive response to implementing the recommendations in the original Scrutiny Topic report and these improvements are helping to reduce the impact that incidents of Doorstep Crime have on some of Trafford's most vulnerable of residents. The concerns and recommendations of the Scrutiny Topic Group on Doorstep Crime have made a valuable contribution to supporting the work that the Council and partners do to protect the people of Trafford.

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TRAFFORD COUNCIL

Report to: Scrutiny Committee

Date: 30th October 2013

Report of: Strategic Manager – Crime & Anti-Social Behaviour

Report Title

Safer Trafford Partnership Update

Summary

An update on the Safer Trafford Partnership, including:

- Performance
- Resource Challenges
- Future Priorities

Recommendation(s)

Report to be noted

Contact person for access to background papers and further information:

Name: David Boulger (david.boulger@trafford.gov.uk)

Extension: x3434

Appendices:

- Trafford Crime Strategy 2012-15
- Safer Trafford Partnership structure schematic
- Safer Trafford Partnership End of Year Report 2013/14

Background Papers:

None

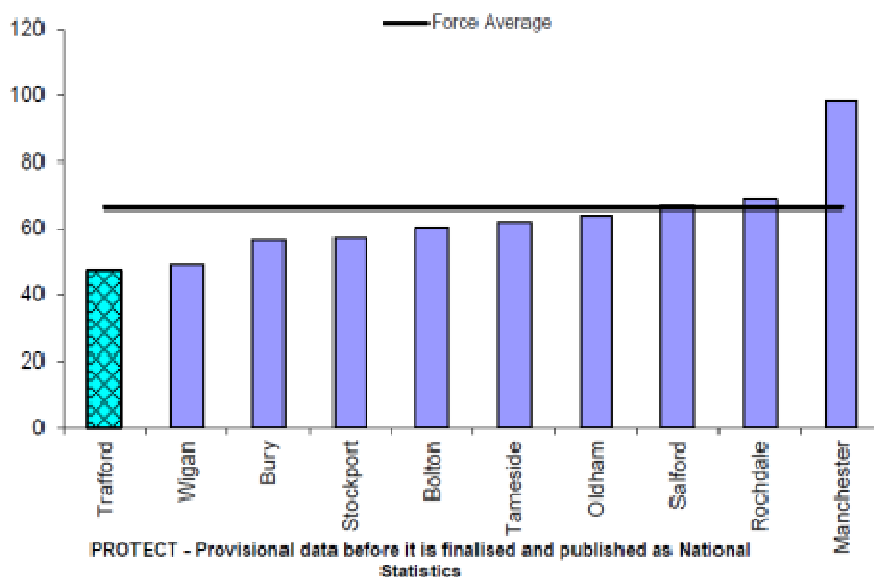
1. Safer Trafford Partnership

- 1.1 The Safer Trafford Partnership is the statutory Community Safety Partnership as defined within the Crime and Disorder Act 1998.
- 1.2 It involves key partners including, but not exclusive to, Trafford Council, Greater Manchester Police, Greater Manchester Fire and Rescue Service, Greater Manchester Probation Trust, Trafford Clinical Commissioning Group, Trafford General Hospital and Trafford Housing Trust
- 1.3 The Safer Trafford Partnership Board is underpinned by a thematic structure focussing on specific Crime and Anti-Social Behaviour Issues. A visual schematic of this structure is included in the Appendices.

2. Performance Over Time

- 2.1 Trafford remains the **safest place in Greater Manchester** and has the **highest level of Public Confidence and Satisfaction**.
- 2.2 However, this has not always been the case and Trafford has **moved from 4th place to 1st place during the past 5 years**, reinforcing that Trafford does not naturally have the lowest Crime Rate in Greater Manchester, but has achieved it through **innovation, partnership working** and the **effective and efficient use of resources**.
- 2.3 There has been a **53.5% reduction in Crime in Trafford since 2006/7**, with **12,666 fewer crimes in 2012/13 than in 2006/7**.
- 2.4 **Anti-Social Behaviour** in Trafford has **fallen by over 60%** over the past 5 years.
- 2.5 Using Home Office Cost of Crime figures it is possible to estimate that **Crime Reduction in Trafford over the past 6 years has saved almost £100 million**.
- 2.6 More details on performance can be found in the STP End of Year Report which is provided in the appendices.
- 2.7 During Q1 and Q2 of 2013/14 Crime levels have plateaued, but there has been an increase in Anti-Social Behaviour. The increase in Anti-Social Behaviour is mirrored across Greater Manchester and the increase in Trafford is on a par with the GM average, and primarily driven by hoax calls to emergency services rather than conventional Anti-Social Behaviour..
- 2.8 The **Crime Rate in Trafford** is currently **47.532 Crimes per 1000 Residents** which is the **lowest level in Greater Manchester**:

iQuanta Bar Chart Force (12 months) - Crimes per 1000 Residents
Trafford
01 Sep 2012 - 31 Aug 2013



2.9 The **Anti-Social Behaviour Rate** in Trafford is currently **17 Incidents per 1000 residents** which is the **lowest in Greater Manchester**.

2.10 The latest GMP Neighbourhood Surveys (Q2 13/14) show that only **1% of Trafford residents perceived ASB to be a problem**. This is the **lowest figure in Greater Manchester**. **98% had confidence in the Police and 95% felt that the Police were doing a good or excellent job**. Overall, Trafford has the **highest level of Public Confidence and Satisfaction in Greater Manchester**.

3. What Worked?

3.1 Such positive performance has involved a great many people and a wide range of projects and activity that have all contributed to the overall reduction in Crime and ASB.

3.2 It is our assessment that the improvement in Trafford over the past 5 years, is underpinned by some key factors:

- a. Use of **evidence and analysis** to enable the development of a **Problem-Solving** approach, and the **targeting of resources** towards the areas of greatest need, at the times of greatest risk.
- b. Development of an approach which involves 'target-hardening' vulnerable areas, **supporting vulnerable people and victims**, and **pro-actively engaging offenders** within a partnership framework.
- c. Recognition that 'Fighting Crime' is not a homogenous task, but instead requires a multi-faceted approach which:
 - Targets **enforcement** activity against the most high risk or prolific offenders.

- Provides **collaborative partnership support** to those whose lives are complex and problematic, but receptive to change (i.e. Integrated Offender Management).
 - Develops and delivers **specialist interventions** to those involved in high risk behaviours which are likely to cause serious harm to themselves or others.
 - Undertakes **targeted Prevention** to support those who are most at risk of involvement in Crime and ASB.
 - Prevents Crime and ASB by **addressing the issues which underpin involvement in Crime and ASB** such as Drugs and Alcohol, Homelessness, Education / Training / Employment, Mental Health, Family and Relationship difficulties, Lifestyles etc.
 - Ensures the availability of **Preventative services** and high quality **Universal Service** provision to Child, Young People and their Families.
 - Values **community engagement** and local **community capacity building**.
- d. Willingness to tackle the most challenging issues as a partnership and being willing to **take measured risks** to support **innovative ideas** that have the potential to lead to positive change.
- e. Maintenance of a **wide-ranging partnership** with a strong, shared and relevant **strategic vision, good governance** and accountability.
- f. Development of a **collaborative approach** to Crime Prevention and Reduction involving co-location, integration and shared resourcing.

3.3 These principles of success are used as the basis for commissioning decisions and as a means of safeguarding against the unintended consequences of any future single agency or partnership changes.

4. The Resource Challenge

4.1 The Greater Manchester Police reduction in Police Officers has had a disproportionate impact on Trafford, where the % reduction over the past 12 months has been higher than any other area of Greater Manchester.

4.2 The Safer Trafford Partnership has seen a **74.3% reduction in Community Safety funding since peaking in 2008/9**, with £298,000 being allocated by the Office for the Greater Manchester Police and Crime Commissioner in 2013/14. This is likely to further reduce in 2014/15.

4.3 There have also been reductions in staff and funding across all key partners.

4.4 This has posed significant challenges in maintaining the level of Crime Reduction that has been present in Trafford for the past 5 years.

5. Crime Strategy 2013/14

5.1 The Safer Trafford Partnership has responsibility for the development and delivery of an overarching Crime Strategy.

5.2 A copy of the current strategy is including with the appendices papers for this report.

5.3 The current strategy is from 2012 – 2015 and has 3 priorities:

- Reducing Crime and the Fear of Crime
- Protecting Vulnerable People
- Transforming for the Future

6. Conclusion

6.1 The past 12 months have seen unprecedented challenges to the Safer Trafford Partnership.

6.2 However, this has provided the opportunity for the development of increased levels of collaboration and innovation which have enabled Trafford to remain the safest place in Greater Manchester.

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SAFER TRAFFORD PARTNERSHIP



Reducing Crime, Protecting People

2012-15 Strategy

Foreword from the Co-chairs

We are proud of what has been achieved over the past five years.

Crime in Trafford has almost halved over this time, with more than 11,000 fewer victims per year.

This has saved over £70 million of taxpayers' money.

Anti-Social Behaviour (ASB) has reduced by 43% over the past four years, with over 6,000 fewer incidents being reported per year, and only 1.7% of local residents believing that Anti-Social Behaviour is a problem in their neighbourhood – the lowest figure in Greater Manchester.

At the same time, Public Confidence has improved significantly with the majority of local residents believing that we are doing a good job in tackling Crime and ASB.

Our extensive preventative work has also led to a 75.6% reduction in the number of young people who become involved in crime and end up within the Criminal Justice System.

Victims of crime are also more likely to see somebody caught and brought to justice within Trafford, than in any other area of Greater Manchester.

These are not just statistics.

They represent a real and significant improvement in the quality of life of local people and have been achieved through a partnership approach, which has ranged from prevention and early intervention with children and young people, to complex enforcement activity against those involved in the most serious and organized criminality.

There is little doubt that we face significant challenges as we move forward.

However, we have a strong track record of facing such challenges “head on” by working in partnership to tackle the issues that really matter to local people, and we firmly believe that we can make Trafford an even safer place.

It is this belief that underpins our Crime Strategy for 2012 to 2015.



Chief Superintendent Mark Roberts
Divisional Commander, GM Police
Co-Chair: Safer Trafford Partnership



Theresa Grant
Chief Executive, Trafford Council
Co-Chair: Safer Trafford Partnership





Crime Strategy 2012-15

We aim to be the safest place in Greater Manchester, and to have the highest level of public confidence and satisfaction in the action we take to tackle Crime and Anti-Social Behaviour.

Between 2012 and 2015 we will:

1. Reduce Crime and the Fear of Crime
2. Protect Vulnerable People
3. Transform for the Future and provide Value for Money

We will build upon our successful six-point approach:

- Community Engagement and Participation
- Prevention and Diversion
- Early Intervention
- Partnership Problem-Solving
- Targeted Intervention
- Wide-Ranging Enforcement

To reduce crime and the fear of crime we will:

- Ensure that we use all possible means to communicate effectively with the public and raise awareness of the activity we are undertaking and the impact it is having.
- Directly involve local residents in activities which tackle Crime and Anti-Social Behaviour in their local communities.
- Build a reputation as a hostile environment for offenders by using all of the powers at our disposal to target the minority of individuals who harm local communities.
- Continue to use ground-breaking techniques to predict and prevent acquisitive Crimes such as Burglary, Robbery and Vehicle Crime.
- Maximise the use of financial investigation to disrupt the activities of those involved in Serious and Organised Criminality, and seize Criminal Assets.
- Work alongside colleagues within the Business community to tackle Theft, Fraud and other Business Crime.
- Deliver exceptional Offender Management services which offer appropriate support and enable the effective reintegration of offenders, whilst managing the risk of re-offending.
- Collaborate with colleagues in Manchester to disrupt and eradicate gang-related harmful behaviour.
- Work with colleagues within Town Centres to reduce alcohol-related crime within Public Houses, Nightclubs, Takeaways and Taxi Ranks.
- Prioritise the availability of high quality Drug and Alcohol services to tackle the issues that underpin offending behaviour.
- Build upon innovative mapping techniques to identify and take partnership action in the areas of Trafford which are most affected by Environmental Crime, Criminal Damage, Deliberate Fires and Anti-Social Behaviour.
- Undertake targeted preventative action to reduce accidental house fires.
- Work alongside colleagues from the HM Court Service and the Crown Prosecution Service to continue to bring a high proportion of Offenders to Justice.



To protect vulnerable people we will:

- Join up the approaches of the Safer Trafford Partnership, the adult Safeguarding Board and the Safeguarding Children's Board to ensure that vulnerable people are afforded the maximum level of protection from harm.
- Enhance the service that we jointly offer to vulnerable and repeat victims of Anti-Social Behaviour, and embed these within a set of Minimum Standards
- Build upon our current Domestic Abuse services to ensure that victims are supported and protected, and perpetrators are challenged and face justice.
- Increase the opportunities for Hate Crime to be reported and investigated, and improve the services offered to those who are victims.
- Identify and support children who are at risk of sexual exploitation, and take robust action against offenders.
- Ensure the existence of high quality services for victims of sexual violence, which offer ongoing support, and increase the likelihood of the detection and successful prosecution of offenders.
- Work with others to identify and support vulnerable individuals who are being exploited by those with extremist views.



To transform for the future and provide value for money we will:

- Develop innovative and effective services which offer a joined up approach to tackling and supporting Troubled Families with Complex Needs.
- Seize the opportunity to change the way in which the Criminal Justice System functions, in order to minimise demand and maximise the use of the most effective interventions to reduce offending and re-offending.
- Significantly enhance the role that is played by local communities and the Voluntary and Community Sector in fighting crime, and addressing the causes of crime.
- Explore the opportunities to devolve Crime and Anti-Social Behaviour budgets to local communities, and to work at a Neighbourhood level to address the issues that matter the most to local people.
- Increase the use of Restorative Justice to ensure that victims of crime have a voice, offenders face the consequences of their actions, and opportunities are made for the harm caused to be repaired.
- Identify and maximize the opportunities for collaboration and co-location as a method of developing more effective and efficient services.



Contact Us

If you would like to contact the Safer Trafford Partnership or learn more about the work that we do, you can do so using the following:



0161 912 3434



safer.communities@trafford.gov.uk



www.traffordpartnership.org/thematicpartnerships/safertraffordpartnership

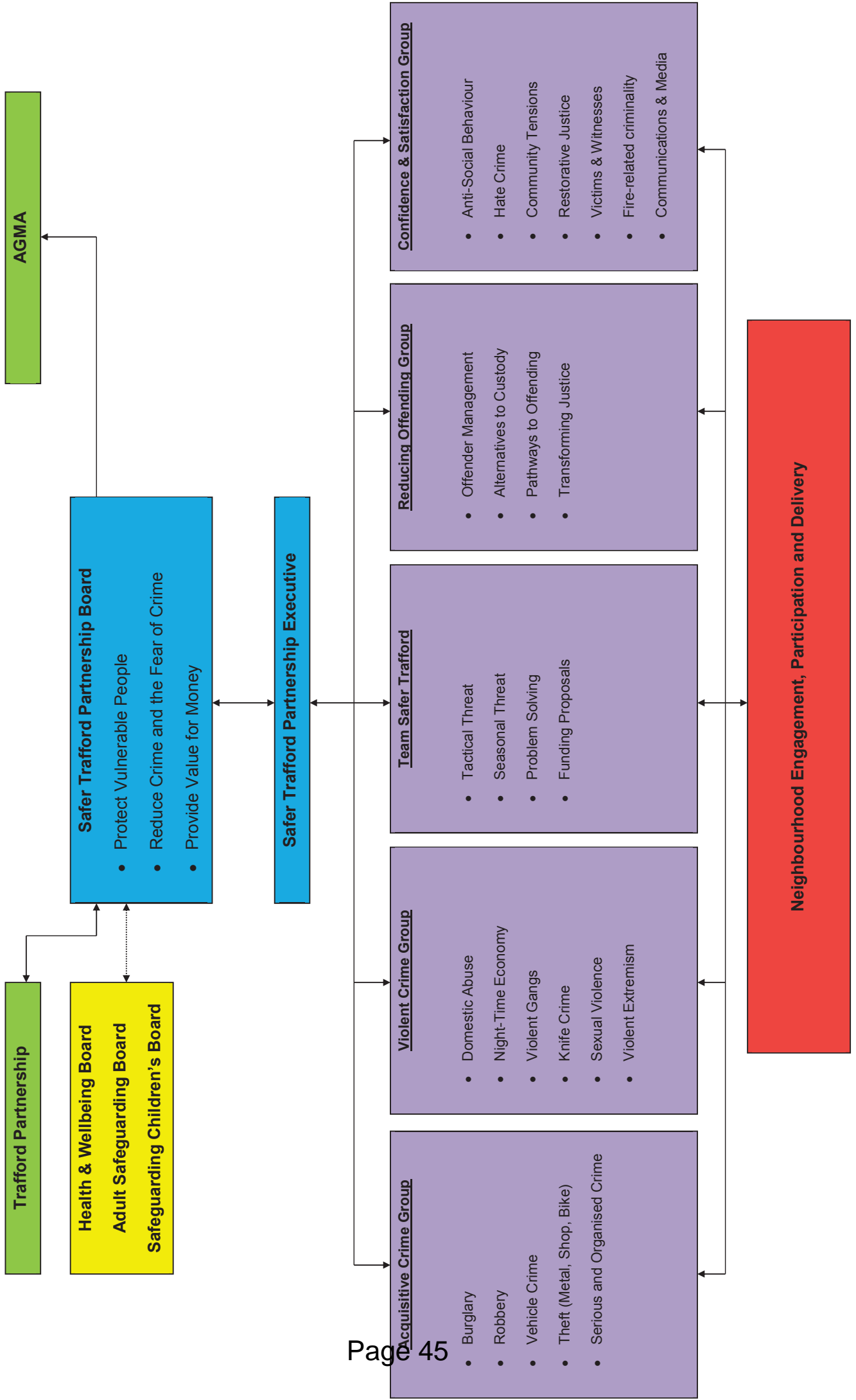


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Safer Trafford Partnership 2013/14



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Safer Trafford Partnership

End of Year Performance Report

1st April 2012 to 31st March 2013



Author

**David Boulger
Strategic Manager – Crime and Anti-Social Behaviour**

**Mike Charlesworth
Performance Analyst – Partnerships and Performance**

Trafford Council

Contents

	<u>Page Number</u>
1. Key Findings	3
2. Improving Public Confidence and Satisfaction	4
3. Crime Reduction in Trafford:	5
a) Crime Comparator 2011/12 against 2010/11	5
b) Crime Reduction across Greater Manchester	6
c) Crime Reduction over time (2006/7 to 2011/12)	7
d) Benchmarking Crime Rates	7
e) Theft as a Performance Threat	9
4. Performance by Neighbourhood Policing Unit (NPU):	10
a) Altrincham NPU	10
b) Sale NPU	10
c) Stretford NPU	11
d) Urmston NPU	12
5. Performance in Priority Neighbourhoods:	13
a) Partington	13
b) Clifford South (Old Trafford)	14
c) St. Mary's West (Sale West)	15
6. What Worked?	16
7. Reducing the Costs of Crime and Providing Value for Money	17

1. Key Findings

- Crime in Trafford fell by 12.5% over the past 12 months, and has halved over the past 5 years, falling by over 12,000 offences since 2007/08.
- Trafford has the lowest rate of Crime in Greater Manchester.
- Trafford continues to be ranked as the number one area in Greater Manchester in terms of Public Confidence and Satisfaction in relation to tackling Crime and Anti-Social Behaviour.
- Only 1.2% of Trafford residents see Anti-Social Behaviour as a serious problem in their Neighbourhood. This is 0.5% below the target for the year, and again is the lowest rate in Greater Manchester.
- Criminal Damage fell by more than 20% this year, and is 67% lower than it was in 2006/07.
- There were 2000 fewer incidents of Anti-Social Behaviour, compared to the previous year: a drop of $\frac{1}{4}$. ASB has fallen by more than 60% in the last 5 years.
- Violent crimes fell by 16% in 2012/13, and have dropped 28% in the last 2 years.
- The number of robberies fell to 160 last year, a reduction of 27% from 2011/12, and of 66% in the last 3 years.
- There were 955 vehicle crimes in 2012/13. This represents a fall of 75% over the last 6 years.
- Thefts reduced by 3% during 2012/13, which did not meet the target of a 5% reduction. However, the overall reduction in Theft since 2007/08 is 30%.
- Although Serious Acquisitive Crime increased by 1.5% in the last year, levels are still $\frac{2}{3}$ lower than in 2006/07.
- Domestic Burglary increased by 150 crimes in 2012/13, but there were still 500 fewer crimes than 4 years ago.
- Re-offending rates amongst Young Offenders and Adults have fallen significantly over recent years.
- The number of first time entrants into the Youth Justice System has fallen by 82% since 2005/6. There were 72 in 2012/13, compared with 401 in 2005/6.
- The reduction in Crime in Trafford represents a 'Cost of Crime' saving of almost £100 million over the past 6 years which represents significant Value for Money.

2. Improving Public Confidence and Satisfaction

The GMP Neighbourhood Survey is conducted quarterly, and provides an overview of public perception in relation to our performance in tackling Crime and ASB within Trafford.

Within the Neighbourhood Survey period covering 1st April 2012 to 31st March 2013, Trafford was ranked as the best performing Force Area in Greater Manchester in relation to Public Satisfaction and Confidence.

The table below shows the key perception results for 2012/13:

Measure	Trafford Q4 2011/12	Trafford Q4 2012/13	GM Average 2012/13
Perception of ASB as a problem in the Neighbourhood	1.7%	1.2%	3.1%
Police do an Excellent or Good Job	92.3%	94.7%	90.5%
Police and Council dealing with ASB & Crime	75.4%	76.3%	71.5%
Feeling informed about what is being done to tackle Crime & ASB	74.2%	75.1%	67.6%
Overall Confidence in the Police	97.0%	97.3%	94.4%

- Just 1.2% of Trafford residents perceived a high level of anti-social behaviour in their local area. This was the lowest figure in Greater Manchester. Trafford also has the lowest perception in GM, for all seven aspects of ASB.
- The perception of ASB in Altrincham and Urmston is below 0.5%, and in Sale it is 1.9%, well below the GM average of 3.1%.
- The perception of anti-social behaviour in Stretford is 3.6%, and 4 of the 7 aspects of ASB are also above the GM average: “teenagers hanging around”, “rubbish and litter lying around”, “vandalism” and “people using/dealing drugs”.
- 76.3% of respondents feel that the Police and Council are dealing with ASB and crime. Of the 4 Neighbourhoods, Urmston (89.6%) and Sale (79.6%) are above the Borough average, while Altrincham (70.4%) is just below the GM average, and Stretford has an average score of 66.7%.

3. Crime Reduction in Trafford

a. Crime Comparator 2012/13 v 2011/12

The table below shows the change in all of the key Crime Types within Trafford, for 2012/13 compared to 2011/12:

Performance Measure	2012/13	2011/12	Variance +/-	% Variance
STP3: Total Recorded Crime	10,995	12,590	-1599	-12.7%
STP4: Serious Acquisitive Crime	1,998	1,969	29	1.5%
STP5: Domestic Burglary	884	733	151	20.6%
STP6: Robbery	160	218	-58	-26.6%
STP7: Vehicle Crime	955	1,014	-59	-5.8%
STP8: Theft	3,477	3,594	-117	-3.3%
STP9: Criminal Damage	1,508	1,924	-416	-21.6%
STP29: Violence Against Person with Injury	679	808	-129	-16.0%
STP30: Serious Sexual Offences	116	111	5	4.5%
STP13: Total number of ASB Incidents	5,985	7,986	-2001	-25.1%

The indicators shown in green have improved from 2011/12 to 2012/13. Those shown in red and amber have deteriorated, although amber represents a decline of less than 10%. The indicators in grey are no longer Safer Trafford Performance Indicators for 2012/13.

Total Recorded Crime reduced significantly (12.7%), but some key crime types have increased:

- Thefts reduced by over 100 crimes in 2012/13, compared to 2011/12: a 3.3% improvement. However, this was marginally outside the 5% target.

Performance was outside the monthly target in each of the last 6 months of the year.

The principal reason for this was an increase in Theft from the Person offences, mainly associated with mobile phone thefts at the Warehouse Project events in Trafford Park, which accounted for 235 offences in the 6 months from September, when the events started, compared to 17 in the first 6 months of the year.

There have also been some notable successes in the last year, with targeted operations against Metal Theft meaning that such crime is significantly lower than in the rest of GM, accounting for just 5% of the Force total.

- There was an increase Domestic Burglary, by over 20% during 2012/13, albeit against a low baseline. The problem is particularly noticeable in Old Trafford, where burglaries had exceeded 2011/12 totals by October, and then doubled in the remaining five months of the year. Longford East, Hale Barns and Sale beat areas also experienced increases in the final 4 months of 2012/13.

Domestic Burglary is a key priority for the Safer Trafford Partnership, and GMP have developed award-winning projects to tackle burglary, which have been in place for a number of years. These activities include predictive mapping of burglary

risk areas and corridors, “super-cocooning” vulnerable locations, increased policing in target areas and improving use of CCTV intelligence.

The recent performance pressure is driven by cross border offending and specific action has been taken to tackle this issue, which has led to a recent decrease in offences of this type.

This has included redeployment of CCTV resources and targeted work to address CCTV around the Kings Road area of Stretford / Old Trafford, which is a chronic risk area, driven by some new and innovative mapping and analytical techniques.

- Reports of Serious Sexual Offences (including Rape) increased by 5 crimes in 2012/13, and there have been 30% more offences than 2 years ago. However, figures show that actual crimes committed have reduced, and much of the increase can be attributed to reporting of historic crimes, associated either directly or indirectly with prominent national inquiries

b. Crime Reduction across Greater Manchester

The rate of crime reduction in Trafford was the 2nd highest in Greater Manchester at 12.7%, and was above the Greater Manchester average of 11.7%. Seven of the eleven authorities improved at a rate greater than the GM average (shown in green below):

Area	Crime 2012/13	Crime 2011/12	% Variance	GM Position
GMP	183,099	207,339	-11.7%	
Tameside	14,004	16,353	-14.4%	1
Trafford	10,995	12,590	-12.7%	2
Rochdale	14,884	17,032	-12.6%	3
Bury	10,823	12,374	-12.5%	4
Wigan	15,767	17,967	-12.2%	5
Salford	16,570	18,836	-12.0%	6
Bolton	18,075	20,482	-11.8%	7
North Manchester	27,233	30,834	-11.7%	8
Stockport	16,046	18,150	-11.6%	9
Oldham	14,649	16,487	-11.1%	10
South Manchester	23,352	25,429	-8.2%	11

c. Crime Reduction Over Time



There were 12,666 fewer crimes in 2012/13 (10,995 crimes), than in 2006/07 (23,661 crimes). Crime has reduced consistently year-on-year, and by 53.5%, over the past 6 years.

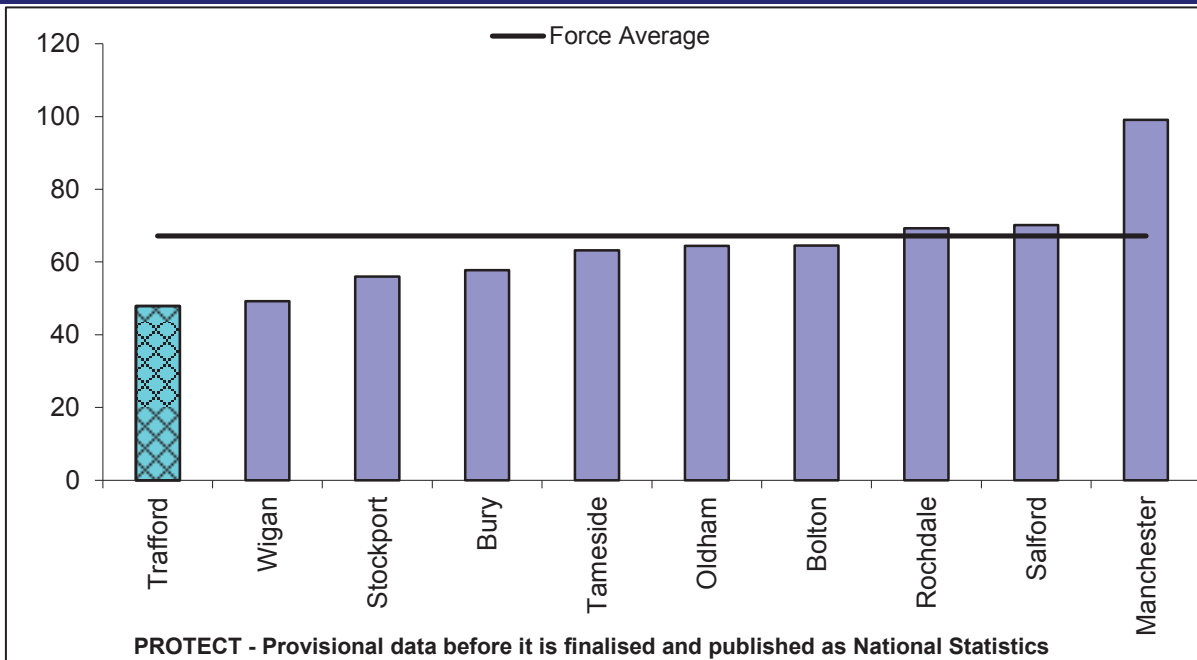
d. Benchmarking Crime Rates

Trafford is the safest place in Greater Manchester, in terms of crimes per head of population. Trafford was the 4th safest GM in 2008/9, 3rd safest in 2009/10 and the 2nd safest in 2010/11. During 2011/12 Trafford moved into 1st place.

For the 12 month rolling period covering 1st April 2012 to 31st March 2013, the crime rate in Trafford was 47.9 crimes per 1000 residents. This had dropped from 56.8 at the same time last year, and 65.7 crimes per 1000 residents for 2010/11.

Rank	CSP	Crimes / 1000 Pop
1	Trafford	47.910
2	Wigan	49.201
3	Stockport	55.999
4	Bury	57.766
5	Tameside	63.174
6	Oldham	64.444
7	Bolton	64.534
8	Rochdale	69.240
9	Salford	70.174
10	Manchester	99.113

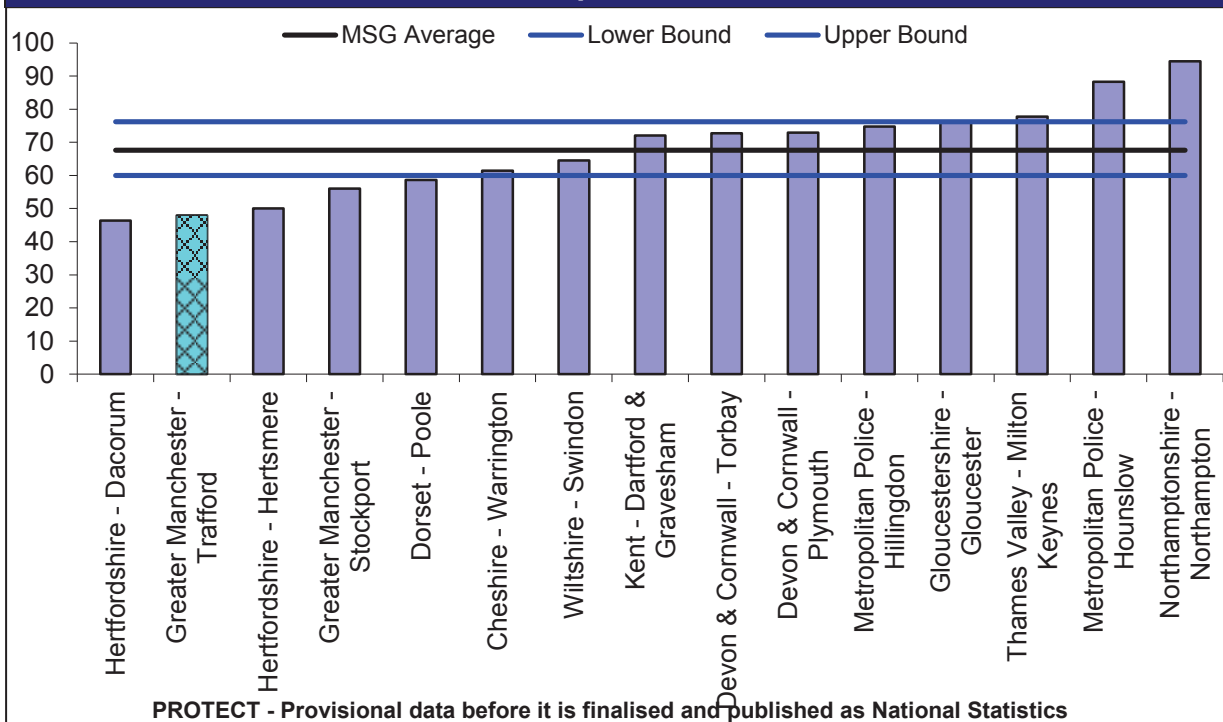
iQuanta Bar Chart Force (12 months) - Crimes per 1000 Residents
Trafford
All Crime - 01 Apr 2012 - 31 Mar 2013



Crime has fallen faster in Trafford in the last year, than anywhere in GM (15.2% drop, compared to the GM average of 12.8%).

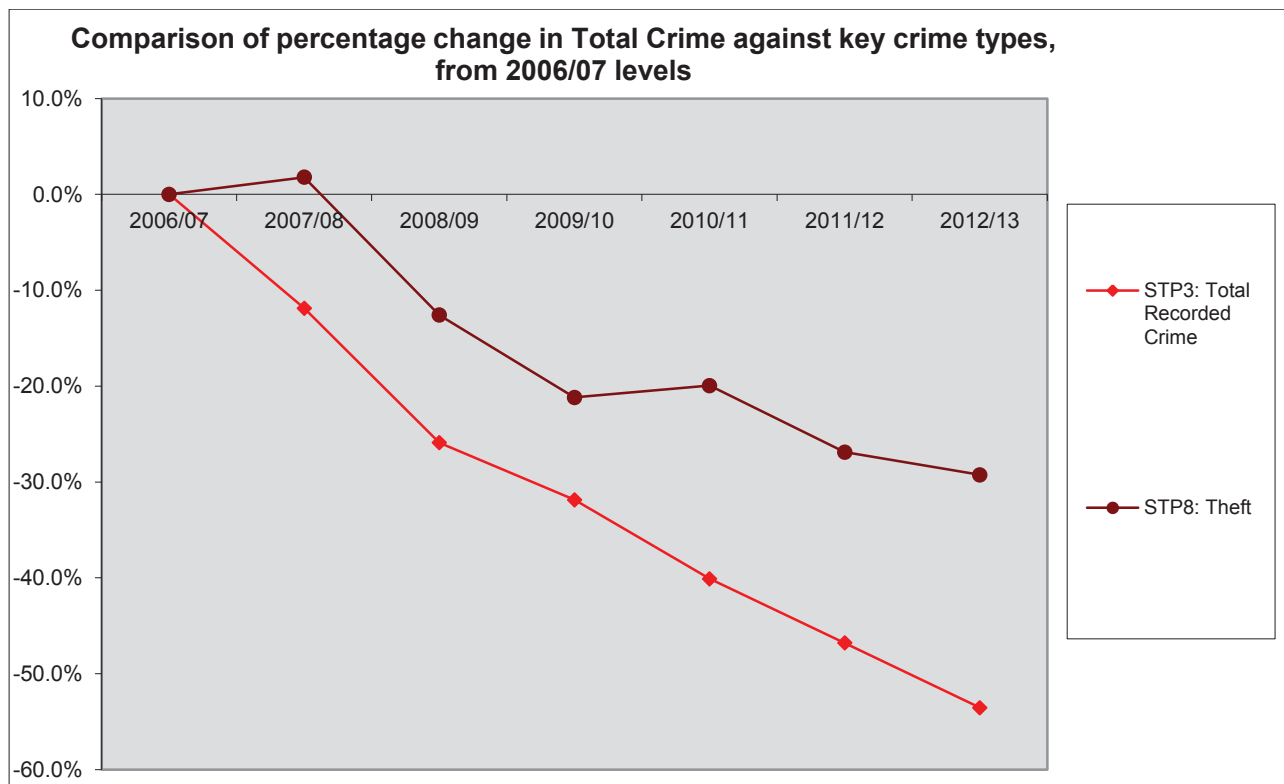
Trafford again placed 2nd in the iQuanta Most Similar Group (MSG) of authorities, the same as in 2011/12, although the reduction in crime rate in Trafford was almost twice as much as the MSG average.

iQuanta Bar Chart MSG (12 months) - Crimes per 1000 Residents
Greater Manchester - Trafford
All Crime - 01 Apr 2012 - 31 Mar 2013



e. Theft as a Performance Threat

The graph below shows that over the past 6 years, Theft has reduced by 29%, compared to an overall Crime reduction of 54%.



Theft remains a Strategic Threat due to the volume it contributes to total Crime. Theft has increased from 21% of Total Recorded Crime in 2006/07, to 32% in 2012/13. As a consequence, it may become increasingly difficult to reduce crime overall, if theft continues on its current trajectory.

The Safer Trafford Partnership continues to undertake routine analysis of Theft performance and locations and developments tactical responses accordingly.

The Warehouse Project has been identified as a strategic threat affecting performance against Theft targets. GMP and other partners have introduced actions to target these events, including questioning people on entrance. It appears that even a simple measure such as this is starting to take effect, with no thefts reported at the last Warehouse Project events in March and April.

The Safer Trafford Partnership has also developed a much more meaningful strategic and operational partnership with the Trafford Centre and is undertaking a number of projects with them including piloting the National Business Intelligence System, undertaking bi-monthly problem solving sessions and running Cycle Theft workshops.

4. Performance by Neighbourhood Policing Unit (NPU)

As would be expected, overall performance varies by NPU, and different NPU's perform variably in relation to specific Crime types. The tables below show all the key crime Performance indicators for 2012/13, plus two key indicators from 2011/12, for comparison (shown in the paler grey font). Some historical comparison data for new indicators in 2012/13 is not available.

a. Altrincham Neighbourhood Policing Unit (NPU)

Altrincham NPU saw a much bigger decrease in total crime than the Trafford average. There were reductions across all the key crime Performance indicators for 2012/13:

Performance Measure	2012/13	2011/12	Variance +/-	% Variance
STP3: Total Recorded Crime	2,819	3,452	-633	-18.3%
STP4: Serious Acquisitive Crime	646	665	-19	-2.9%
STP5: Domestic Burglary	299	277	22	7.9%
STP7: Vehicle Crime	315	390	-75	-19.2%
STP8: Theft	761	980	-219	-22.3%
STP9: Criminal Damage	435	543	-108	-19.9%
STP29: Violence Against Person with Injury	161			
STP30: Serious Sexual Offences	27			
STP13: Total number of ASB Incidents	1,641	2,346	-705	-30.1%

Measures where NPU performance was significantly above Trafford average:

- Theft has fallen by over 200 crimes, at a rate of 22%, compared to the Borough average of 3%. There has been a steady reduction in shoplifting offences, particularly in Altrincham Town Centre.
- Vehicle crime, although this is still a bigger problem in the Altrincham area than anywhere else in the Borough, particularly in Bowdon and Hale Barns.
- Domestic burglary, although there was still an increase of 22 crimes (8%), caused largely by an escalation in crimes in February and March, most notably in Hale Barns.

b. Sale Neighbourhood Policing Unit (NPU)

Sale NPU saw an overall decrease in crime of 22%, which was more than 9% above the Borough average.

There were reductions across most key Performance Measures apart from Serious Acquisitive Crime, which increased by almost 10% more than the Borough average. This can be attributed to escalations in the other two indicators showing red, especially in February and March:

- Domestic Burglary spiked in the Sale and Sale Moor South Communities; and

- Theft from a Vehicle has increased in these areas simultaneously, but more noticeably in Brooklands.

Performance Measure	2012/13	2011/12	Variance +/-	% Variance
STP3: Total Recorded Crime	1,980	2,538	-558	-22.0%
STP4: Serious Acquisitive Crime	393	353	40	11.3%
STP5: Domestic Burglary	178	143	35	24.5%
STP7: Vehicle Crime	168	151	17	11.3%
STP8: Theft	618	679	-61	-9.0%
STP9: Criminal Damage	215	379	-164	-43.3%
STP29: Violence Against Person with Injury	112			
STP30: Serious Sexual Offences	35			
STP13: Total number of ASB Incidents	1,283	1,711	-428	-25.0%

Measures where NPU performance was significantly above Trafford average included:

- Criminal Damage has dropped by twice the Borough average, with particularly low levels since November.

c. Stretford Neighbourhood Policing Unit (NPU)

Stretford NPU's performance against all key measures was similar to Borough averages:

Performance Measure	2012/13	2011/12	Variance +/-	% Variance
STP3: Total Recorded Crime	2,483	2,990	-507	-17.0%
STP4: Serious Acquisitive Crime	511	489	22	4.5%
STP5: Domestic Burglary	268	216	52	24.1%
STP7: Vehicle Crime	195	206	-11	-5.3%
STP8: Theft	554	618	-64	-10.4%
STP9: Criminal Damage	394	521	-127	-24.4%
STP29: Violence Against Person with Injury	174			
STP30: Serious Sexual Offences	34			
STP13: Total number of ASB Incidents	1,309	1,995	-686	-34.4%

Measures where performance was above Trafford average:

- There was a 10% reduction in Theft, compared to the Borough average of 3%
- Anti-Social Behaviour fell by almost 700 incidents, which equates to more than $\frac{1}{3}$, compared to 2011/12. This was the biggest improvement across the 4 NPU's, and 9% above the Borough average.
- Criminal Damage generally fell in Old Trafford in the second half of 2012/13, although this was countered by a corresponding increase in Longford West, notably after Christmas.

Measures where performance was below Trafford average:

- Serious Acquisitive Crime was slightly above average, due mainly to high concentrations of Domestic Burglary in Clifford South and Longford East. There was also an increase in Vehicle Crime between December and February, across Longford Ward.

d. Urmston Neighbourhood Policing Unit (NPU)

Urmston NPU saw an overall decrease in crime of 3%, which fell marginally outside the Borough-wide annual target, and 10% below the average reduction. This was largely due to a massive increase in Thefts, but performance against all other key Performance Measures was on target. However, compared to the rest of the Borough, performance was well below average, apart from:

- Serious Acquisitive Crime, where performance was better than the other NPU's, and performance was almost 5% better than the average. This is despite a 36% increase in Domestic Burglary, particularly since December, although the volume of burglaries in Urmston is significantly lower than in any other part of the Borough.
- Robbery has halved in 2012/13, for the second consecutive year.

Performance Measure	2012/13	2011/12	Variance +/-	% Variance
STP3: Total Recorded Crime	3,531	3,639	-108	-3.0%
STP4: Serious Acquisitive Crime	447	462	-15	-3.2%
STP5: Domestic Burglary	133	98	35	35.7%
STP7: Vehicle Crime	301	322	-21	-6.5%
STP8: Theft	1,543	1,319	224	17.0%
STP9: Criminal Damage	421	480	-59	-12.3%
STP29: Violence Against Person with Injury	212			
STP30: Serious Sexual Offences	20			
STP13: Total number of ASB Incidents	1,752	1,950	-198	-10.2%

Measures where NPU performance was significantly below Trafford average:

- Thefts rose by 224 in 2012/13, which equates to a 17% rise, compared to the Borough average of a 3% drop. The average reduction in thefts across the other 3 NPU's was 15%, all of which met the target of a 5% reduction, and the increase in Urmston almost cancelled out the good performance in the rest of the Borough.

Theft from the Person offences, mainly associated with Warehouse Project events in Trafford Park, account for almost all of this increase, with 235 offences from September, when the events started, to March, compared to 17 in the first 6 months of the year.

Theft in Urmston NPU accounted for 44% of the Borough's total in 2012/13, whereas it was only 37% in 2011/12. Shoplifting and Other Theft around the Trafford Centre are major contributors to the high level of thefts, and also appear to be increasing towards the end of the financial year.

The Trafford Retail Community has the highest number of Theft Offences, with almost 1000 total crimes in 2012/13, of which around 75% were Theft offences. This is perhaps unsurprising given that the Trafford Centre has 34 million visitors per year.

- Criminal Damage has dropped by 12%, which is 9% below the Borough average, although this may be because of the significant improvements in Sale, by comparison to Urmston.
- Anti-Social Behaviour has fallen by 10%, compared to a 25% average for the Borough. ASB in Partington has increased by 5%, and this accounts for 27% of the ASB in the Urmston Neighbourhood. However “Hoax calls to Emergency Services” and “Malicious/Nuisance Communications”, primarily linked to one individual, accounted for 44% of all ASB incidents in Partington.

5. Performance in Priority Neighbourhoods

Within Trafford there are 3 main neighbourhoods which experience multiple deprivation and which has led to them being identified as priorities.

These are covered to some extent, although not entirely accurately by 3 NPU Beat Areas:

- Partington - Partington Beat
- Old Trafford - Clifford South Beat
- Sale West - St Mary’s West Beat

One indicator of deprivation in these communities is the prevalence of Crime and Anti-Social Behaviour.

a. Performance in Partington

Within Partington, total crime has reduced on par with the Trafford average, and there have been reductions in relation to all key Crime types except for:

- ASB Incidents were up 5% in comparison to last year. However, there has been a general reduction in incidents since August: the monthly average for the last 7 months is almost ½ the average for April – August 2012. There has been marked reductions in “Rowdy or Inconsiderate Behaviour” since August.

Persistent hoax calls account for 34% of the total for the Borough and 44% of all ASB incidents in Partington. It has been established that the majority of these come from one particular household, and various agencies are working with the individuals concerned, to manage this issue.

- Partington has the highest level of Violent Crimes (55) in Trafford

Performance Measure	2012/13	2011/12	Variance +/-	% Variance
STP3: Total Recorded Crime	377	430	-53	-12.3%
STP4: Serious Acquisitive Crime	34	58	-24	-41.4%
STP5: Domestic Burglary	7	17	-10	-58.8%

STP7: Vehicle Crime	25	31	-6	-19.4%
STP8: Theft	54	57	-3	-5.3%
STP9: Criminal Damage	97	125	-28	-22.4%
STP29: Violence Against Person with Injury	55			
STP30: Serious Sexual Offences	7			
STP13: Total number of ASB Incidents	525	499	26	5.2%

Measures where performance was significantly above Trafford average:

- Serious Acquisitive Crime fell by over 40%, compared to a Borough-wide rise of 1.5%. The main contributors to this were:
 - A drop of 10 Domestic Burglaries, with just 7 recorded, and none since August 2012 in Partington;
 - Vehicle Crime dropped by almost 20%.

b. Performance in Clifford South

Within Clifford South, crime is down by 10.1%, which is above the target of a 7% reduction for 2012/13, but 2.6% below the Trafford average. There have been reductions in Criminal Damage and Anti-Social Behaviour, but increases in other key crime types.

- Criminal Damage offences have fallen by 27% for the year, but most of this improvement has been recorded in the last 6 months, with just 37 offences since September.
- ASB Incidents fell by 233 (over 40%). The drop was particularly noticeable during the Spring and Summer of 2012, compared to 2011, and around Halloween and Bonfire Night.

Performance Measure	2012/13	2011/12	Variance +/-	% Variance
STP3: Total Recorded Crime	595	662	-67	-10.1%
STP4: Serious Acquisitive Crime	152	111	41	36.9%
STP5: Domestic Burglary	94	44	50	113.6%
STP7: Vehicle Crime	38	41	-3	-7.3%
STP8: Theft	112	96	16	16.7%
STP9: Criminal Damage	102	139	-37	-26.6%
STP29: Violence Against Person with Injury	50			
STP30: Serious Sexual Offences	10			
STP13: Total number of ASB Incidents	330	563	-233	-41.4%

Measures where performance was significantly below Trafford average:

- Serious Acquisitive Crime increased by 37%, almost completely due to Domestic Burglary more than doubling. The number of burglaries had exceeded 2011/12 totals by October, and then doubled in the remaining five months of the year. This is now the worst Community in the Borough for Domestic Burglary.

- Theft increased by 20% more than the Borough average. Old Trafford is only ahead of Trafford Retail Community, as the second worst for bike theft, although this has tailed off from November onwards.
- Old Trafford is also the second worst Community in Trafford for Violence against the Person with Injury (50)

c. Performance in St Mary's West

Within Sale West, crime levels have fallen at more than twice the average rate of the rest of Trafford.

All key Crime types have improved significantly above the average.

Performance Measure	2012/13	2011/12	Variance +/-	% Variance
STP3: Total Recorded Crime	179	258	-79	-30.6%
STP4: Serious Acquisitive Crime	20	29	-9	-31.0%
STP5: Domestic Burglary	5	12	-7	-58.3%
STP7: Vehicle Crime	9	10	-1	-10.0%
STP8: Theft	28	33	-5	-15.2%
STP9: Criminal Damage	43	67	-24	-35.8%
STP29: Violence Against Person with Injury	20			
STP30: Serious Sexual Offences	10			
STP13: Total number of ASB Incidents	185	297	-112	-37.7%

Measures where performance was significantly above Trafford average:

- Serious Acquisitive Crime improved by 31%, with only 20 offences. However, only 2 of these occurred in the 6 months between July and December. Within this indicator, Domestic Burglary showed an improvement of almost 60%. Of the 5 offences, there has been only one burglary since May 2012.
- Theft dropped by 12% more than the Borough average, although 60% of these crimes have occurred since November.
- There has been a 36% reduction in Criminal Damage, 14% higher than the Borough average.
- ASB Incidents have decreased by 38%, although "Vehicle Nuisance / Inappropriate Use" is significantly higher than the Borough average, notably in the last 3 months of 2012/13. There was also an increase in "Rowdy or Inconsiderate Behaviour" between November 2012 and January 2013, in comparison to 2011/12.

6. What Worked?

It is our assessment that the improvement in Trafford over the past 5 years, is underpinned by some key factors:

1. Use of evidence and analysis to enable the development of a Problem-Solving approach, and the targeting of resources towards the areas of greatest need, at the times of greatest risk.
2. Development of an approach which involves 'target-hardening' vulnerable areas, supporting vulnerable people and victims, and pro-actively engaging offenders within a partnership framework.
3. Recognition that 'Fighting Crime' is not a homogenous task, but instead requires a multi-faceted approach which:
 - Targets enforcement activity against the most high risk or prolific offenders.
 - Provides collaborative partnership support to those whose lives are complex and problematic, but receptive to change (i.e. Integrated Offender Management).
 - Develops and delivers specialist interventions to those involved in high risk behaviours which are likely to cause serious harm to themselves or others.
 - Undertakes targeted Prevention to support those who are most at risk of involvement in Crime and ASB.
 - Prevents Crime and ASB by addressing the issues which underpin involvement in Crime and ASB such as Drugs and Alcohol, Homelessness, Education / Training / Employment, Mental Health, Family and Relationship difficulties, Lifestyles etc.
 - Ensures the availability of Preventative services and high quality Universal Service provision to Child, Young People and their Families.
 - Values community engagement and local community capacity building.
4. Willingness to tackle the most challenging issues as a partnership and being willing to take measured risks to support innovative ideas that have the potential to lead to positive change.
5. Maintenance of a wide-ranging partnership with a strong, shared and relevant strategic vision, good governance and accountability.

These principles of success should be used as the basis for future commissioning decisions and as a means of safeguarding against the unintended consequences of any future single agency or partnership changes.

These are captured in the Safer Trafford Partnership Strategic Delivery Framework:



7. Reducing the Cost of Crime and Providing Value for Money

Estimating Value for Money and measuring the cost of crime impact of positive performance is notoriously challenging, but it is possible to provide some rough analysis by using the Home Office cost of crime unit costs. These figures are now slightly dated (produced 2007/8) and do not match performance indicators with total accuracy, but do provide a 'ballpark' indication of the savings made.

Due to the categories in the Home Office document, this analysis only considers the following offence types:

- Burglary (Dwelling)
- Robbery
- Theft of Motor Vehicle
- Theft from Motor Vehicle
- Criminal Damage
- Serious Wounding
- Other Wounding
- Sexual Offences

As such, it does not include the savings made by tackling other issues such as ASB Incidents, Homicide, Burglary (Non-Dwelling) or Theft. It will, therefore, significantly underestimate the overall cost of crime and associated savings achieved through crime reduction.

In 2006/7, the total cost of these Crime types in Trafford is estimated at £41,610,998.

In 2012/13, this has reduced to £17,016,734.

The 2012/13 figure represents a £24.5 million reduction on the 2006/7 baseline and a £1,621,118 reduction when compared to 2011/12.

Overall, the cumulative 6 year cost of crime saving total is estimated at £98,661,998, or an average of £16.4 million per year.

TRAFFORD COUNCIL

Report to: Scrutiny Committee
Date: 30th October 2013
Report of: Democratic Services Manager

Report Title

OVERVIEW AND SCRUTINY REVIEW OF THE EXECUTIVE'S DRAFT BUDGET PROPOSALS FOR 2014-15 – PROCESS UPDATE

Summary

The Executive's initial budget proposals are due to be agreed for consultation purposes at a Special Meeting of the Executive on 18th November 2013. This report sets out an update on the proposed arrangements for Scrutiny to review these proposals and provide feedback to the Executive.

Recommendation(s)

1. That the content of the report be noted.
2. That Scrutiny Members identify which Directorate-based topic groups they would wish to participate in, and notify the respective Chairmen accordingly.
3. That authority to finalise the Budget Scrutiny Report be delegated to the Democratic Services Manager in consultation with the Chairman and Vice-Chairman of this Committee.

Contact person for access to background papers and further information:

Name: J.M.J. Maloney
Extension: 4298

Background Papers: None.

Background

Timescale

The Executive's initial budget proposals will be determined at its Special Meeting on 18/11. There will be considerable advantages in holding the budget scrutiny exercise as promptly thereafter as possible.

The Director of Finance has advised that "scene-setting" presentations have already been made to the political Groups; and Members who are intending to participate in this year's budget Scrutiny are encouraged to attend the Special Executive Meeting, as further relevant background will be presented then.

The aim is to complete the detailed budget scrutiny as promptly as possible, to allow the maximum opportunity for any feedback to be referred to Executive in a timely manner, in order to enhance the potential for Scrutiny to influence outcomes. It is therefore intended that the report will be formally presented to Executive in January 2014.

Process

Members have already agreed that the broad pattern from last year was successful, and should be followed, subject to any necessary amendments, for the current year. This will involve a range of directorate-based pre-meetings of Scrutiny Members, to determine a focussed list of key issues (essentially a draft agenda) to take forward in Topic Group sessions with Executive Members. For both "pre-meetings" and Topic Groups, the four-session format, with each headed by a Topic Group Chairman, was effective and efficient, and will be adopted, if at all possible, this year.

Directorate-Based Scrutiny

The balance of Directorates has changed in the past year, including via the major reorganisation of Children's and Adults' Services into a single directorate. However, there remain significant advantages in retaining a four-session format. The following division is therefore proposed:

- 1 & 2: CWB Directorate, split into 2 separate sessions: Children's and Adults' Services
3. ETO / EGP
4. T&R

Topic Groups

The Topic Groups will be chaired by the four existing Chairmen – Councillors Chilton, Holden, John Reilly and Mrs. Young. Councillor Shaw will allocate Chairmen to the various directorates.

In order to allow arrangements to be made and included firmly in Members' diaries, **all Scrutiny Members are encouraged to identify their participation preferences as soon as possible, and notify these to the respective Chairmen.** It will be the Chairmen's discretion to determine the maximum workable size for each group.

Budget Scrutiny Sessions

It is envisaged that there will be 4 pre-meetings on 2 evenings (2 sessions each, as last year) as soon as possible after the Special Executive Meeting, followed by the Topic Group Scrutiny sessions, following a similar pattern, about a fortnight later. **Last year Members were asked to commit to attending both the pre-meeting and topic group for their preferred directorate(s), in order to promote understanding and continuity; this was helpful last year, and the request is reiterated for the current exercise.** The interval between pre-meetings and Topic Groups will allow Executive Members to attend Topic Groups with fully informed responses to Scrutiny. Dates for these meetings will be canvassed as soon as arrangements for Topic Groups and Charing are agreed.

Budget Scrutiny Report

As last year, the respective sections of the report will be signed off by Chairmen on behalf of the topic groups, and combined into a unified report. In order to allow the maximum time for the Executive to respond, **the Committee is requested to approve delegation of authority to finalise this report to the Democratic Services Manager in consultation with the Chairman and Vice-Chairman.** This will permit the finalised report to be presented to the Executive in January 2014, thus allowing maximum scope for it to be considered and to influence the Executive's final proposals which will then be brought to Executive / Council in late February.

Reasons for Recommendation(s)

To secure agreement for, progress arrangements for, the Budget Scrutiny 2014/15 exercise.

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